

WALTER W. POWELL
**GETTING
INTO PRINT**
*The Decision-Making Process
in Scholarly Publishing*

Douglas Mitchell
Editor, Social Sciences
University of Chicago Press

Dear Doug:

Now that *Getting Into Print* is safely in the hands of the printer, I've been thinking over your proposals for promoting the book. Two questions immediately come to mind. What, finally, is the book "about"? And, who is it "for"?

As you know, my case studies of "Apple" Press and "Pear" Press are the result of extensive fieldwork at two well-known commercial publishers of scholarly books. For each firm, I've tried to detail the different ways in which both internal politics and external networks influence decisions about what should be published. I focus on the work of acquisitions editors; how they decide which few manuscripts, out of hundreds, to choose for publication; how editorial autonomy is shaped, but never fully defined, by ambivalent controls; and how the search process fits into the social structure of the American academy. My own observations—and the many candid remarks of publishers and their staffs—recreate the workaday world of publishing.

Throughout, the sociology of organizations and of culture serves as my interpretive framework. I show how scholarly publishers help define what is "good" social science research and how the history and tradition of a publishing house contribute to the development of an organizational identity. My review of actual correspondence, from outside letters proposing projects to internal "kill" letters of rejection, suggests that editors and authors at times form their own quasi-organization with external allegiances and bonds beyond those of the publishing house.

Hope this helps you to "target" the market.

Best regards,

W. W. Powell

Walter W. Powell

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